

Runnymede Borough Council

Standards and Audit Committee - 24 May 2023

Summary Internal Controls Assurance (SICA) Report

2022/23

May 2023



Summary Internal Controls Assurance

Introduction

1. This summary internal controls assurance (SICA) report provides the Standards and Audit Committee with an update on the emerging Governance, Risk and Internal Control related issues and the progress of our work at Runnymede Borough Council as at 9th May 2023.

TIAA'S CONFORMANCE TO THE IIA STANDARDS AND CODES OF PRACTICE

2. TIAA Limited commissioned an External Quality Assessment (EQA) of its internal audit services in 2022. An EQA is required every five years, in line with the requirements of the International Professional Practices Framework (IPPF) and the Standards set by the Global Institute of Internal Auditors (IIA). The independent EQA considered our conformance with the IPPF and the Standards and also the Public Sector Internal Audit Standards (PSIAS), which govern internal audit in the public sector.

Our independent EQA was undertaken by a senior partner at Chiene + Tait, a long-established and high-quality accountancy firm headquartered in Edinburgh with offices in Scotland and London. The review assessed TIAA's internal audit methodology and delivery against the Core Principles, the Code of Ethics and the Standards. It took into account our comprehensive framework, our guiding policies, organisational culture, planning and delivery, investment in our people, tools and techniques and our quality assurance framework, including feedback from clients.

We are pleased to confirm that the independent EQA assessor was able to conclude that TIAA 'generally conforms to the requirements of the Public Sector Internal Audit Standards and the mandatory elements of the Institute of Internal Auditors (IIA) International Professional Practices Framework (IPPF)'. 'Generally conforms' is the highest rating that can be achieved using the IIA's EQA assessment model. It was also noted that there were no areas of non-conformance or partial conformance with the Standards.

TIAA was also complimented on the standard of documentation provided which enabled them to form a positive conclusion.

Audits completed since the last SICA report to the Standards and Audit Committee

3. The table below sets out details of audits finalised since the previous meeting of the Audit Committee.

Audits completed since previous SICA report

| | | | Number of Recommendations | | | | | |
|--|-------------|--------------|---------------------------|--------------|---|---|---|-----|
| Review | Evaluation | Draft issued | Responses Received | Final issued | 1 | 2 | 3 | OEM |
| 2021/22 Audits | | | | | | | | |
| ICT – Software Asset Management (awaiting management response) | Reasonable | 08.12.22 | Not yet received | | - | 4 | 1 | 1 |
| ICT – Contract Management (awaiting management response) | Reasonable | 20.12.22 | Not yet received | | - | 3 | 1 | - |
| 2022/23 Audits | | | | | | | | |
| Budgetary Control | Substantial | 17.01.23 | 17.01.23 | 19.01.23 | - | - | - | 1 |



| Capital Accounting and Asset Management | Substantial | 02.03.23 | 06.03.23 | 09.03.23 | - | - | - | - |
|--|-----------------|----------|----------|----------|---|---|---|---|
| Cash and Bank | Substantial | 07.03.23 | 13.03.23 | 14.03.23 | - | - | - | 1 |
| Commercial Rents | Reasonable | 04.11.22 | 02.02.23 | 03.02.23 | - | 2 | 2 | - |
| Data Protection and Information Governance | Reasonable | 01.03.23 | 07.03.23 | 10.03.23 | - | 1 | 4 | - |
| HR Absence Management | Reasonable | 17.11.22 | 31.03.23 | 04.04.23 | - | 2 | - | - |
| Key Financial Controls | Reasonable | 13.02.23 | 17.02.23 | 20.02.23 | - | - | 4 | 2 |
| Main Accounting | Substantial | 03.03.23 | 06.03.23 | 09.03.23 | - | - | - | - |
| Payroll | Reasonable | 24.03.23 | 27.03.23 | 26.03.23 | - | - | 4 | - |
| HR Recruitment | Follow up audit | 21.04.23 | 28.04.23 | 02.05.23 | - | - | - | - |
| Climate Change | Reasonable | 03.05.23 | 10.05.23 | 11.05.23 | - | 1 | - | 1 |
| | | | | | | | | |

4. The Management Action Plans, where there are priority 1 or 2 recommendations for each of the finalised reviews, are included at Appendix A. There are no issues arising from these findings which would require the annual Head of Audit Opinion to be qualified.

Progress against the 2022/23 Annual Plan

5. Our progress against the Annual Plan for 2022/23 is set out in Appendix A.

Changes to the Annual Plan 2022/23

6. The following changes have been made to the 2022/23 internal audit plan.

| Review | Rationale |
|---|--|
| Leisure - Cancel | Leisure Service is outsourced and will not be audited. Delete from 2022/23 audit plan |
| Safeguarding – new audit | Safeguarding is an additional audit for 2022/23 to replace the Leisure Contract audit and is a follow up audit. |
| Procurement - Cancel | Procurement have new staff and it would be prudent to cancel this audit from 2022/23 and include in the 2023/24 audit plan |
| Commercial Property - Cancel | This audit will now be undertaken in 2023/24 |
| ICT – Virtual / Cloud based approach to DR - Cancel | This audit is cancelled |



Progress in actioning priority 1 & 2 recommendations

7. We have made no Priority 1 recommendations (i.e. fundamental control issue on which action should be taken immediately) since the previous SICA. The table below summarises the extent to which confirmation has been received that management actions have been taken that the risk exposure identified has been effectively mitigated. More information is provided in Appendix B.

Mitigating risk exposures identified by internal audit reviews

| Review | Date | Priority 1 | Pri | iority | 2 |
|--|-------------|------------|-----|--------|---|
| Commercial Rents | 3 Feb 2023 | | 2 | | |
| Data Protection and Information Governance | 10 Mar2023 | | | 1 | |
| HR Absence Management | 4 Apr 2023 | | 2 | | |
| Climate Change | 11 May 2023 | | 1 | | |

Root Cause Indicators

8. The Root Cause Indicators (RCI) have been developed by TIAA to provide a strategic rolling direction of travel governance, risk and control assessment for Runnymede Borough Council. Each recommendation made is analysed to establish the underlying cause of the issue giving rise to the recommendation (RCI). The analysis needs to be considered over a sustained period, rather than on an individual quarter basis. Percentages, rather than actual number of reviews/recommendations made permits more effective identification of the direction of travel. A downward arrow signifies a positive reduction in risk in relation to the specific RCI.

RCI - Direction of Travel Assessment

| Root Cause Indicator | Qtr1 (2022/23) | Qtr 2 (2022/23) | Qtr 3 (2022/23) | Qtr 4 (2022/23) | Medium term Direction of Travel | Audit Observation |
|------------------------|----------------|-----------------|-----------------|-----------------|---------------------------------|-------------------|
| Directed | | | | | | |
| Governance Framework | 17% | 37% | 20% | 23% | \Rightarrow | |
| Risk Mitigation | - | - | - | - | \Rightarrow | |
| Control Compliance | 83% | 63% | 80% | 77% | \Rightarrow | |
| Delivery | | | | | | |
| Performance Monitoring | - | - | - | - | \Rightarrow | |
| Sustainability | - | - | - | - | \Rightarrow | |
| Resilience | - | - | - | - | \Rightarrow | |



Frauds/Irregularities

9. We have not been advised of any frauds or irregularities in the period since the last SICA report was issued.

Other Matters

10. We have issued the following client briefing notes or fraud alerts, since the previous SICA report. See Appendix C.

Client Briefing Alerts issued by TIAA

| Briefing Note | | | | | | | |
|--|--|--|--|--|--|--|--|
| CBN 23002 - Government Sets Out Plans to Protect Public Places from Terrorist Attacks. | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Fraud Alert | | | | | | | |
| None issued since last report to Committee | | | | | | | |

Responsibility/Disclaimer

This report has been prepared solely for management's use and must not be recited or referred to in whole or in part to third parties without our prior written consent. The matters raised in this report not necessarily a comprehensive statement of all the weaknesses that exist or all the improvements that might be made. No responsibility to any third party is accepted as the report has not been prepared, and is not intended, for any other purpose. TIAA neither owes nor accepts any duty of care to any other party who may receive this report and specifically disclaims any liability for loss, damage or expense of whatsoever nature, which is caused by their reliance on our report.



Executive Summaries and Management Action Plans

The following Executive Summaries and Management Action Plans are included in this Appendix. Full copies of the reports are available to the Audit Committee on request. Where a review has a 'Limited' or 'No' Assurance assessment the full report has been presented to the Standards and Audit Committee and therefore is not included in this Appendix.

| Review | Evaluation |
|--|------------|
| Commercial Rents | Reasonable |
| Data Protection and Information Governance | Reasonable |
| HR Absence Management | Reasonable |
| Climate Change | Reasonable |



Progress against Annual Plan – 2022/23

| System | Planned Quarter | Current Status | Comments |
|--|--------------------|------------------------------|--|
| Commercial Property | 1 | Deferred to 2023/24 | Audit Cancelled |
| Commercial Rents | 1 | Final report issued 03.02.23 | |
| HR - Absence Management | 1 | Final report issued 04.04 23 | |
| Housing Allocations and Homelessness | 1 | Draft report issued 09.05.23 | |
| Leisure Contract | 1 | Cancelled | Removed from the Plan |
| Community Grants | 1 | Draft report issued 21.04.23 | Postponed at the request of the Head of Service |
| Governance – Gifts and Hospitality | 1 | Final report issued 06.01.23 | |
| Data Protection & Information Governance | 2 | Final report issued 10.03.23 | |
| ICT – Service Desk | 2 | Draft report issued 21.04.23 | |
| ICT – Virtual / Cloud based approach to DR | 2 | Cancelled | Audit Cancelled |
| Housing Health and Safety | 2 | Final report issued 05.12.22 | |
| HR - Recruitment | 2 | Final report issued 02.05.23 | |
| Depot (including Trade Waste) | 2 | Final report issued 02.11.22 | Follow up review of previous audit recommendations |
| Car Parking | 2 | Draft report issued 11.05.23 | |
| Payroll | 3 | Final report issued 27.03.23 | |
| Budgetary Control | 3 | Final report issued 19.01.23 | |



| Key Revenues Controls: -Housing Benefits and Council Tax Support -Business Rates -Council Tax | 3 | Draft report issued 20.03.23 | |
|---|-------|------------------------------|--|
| Key Financial Controls: -Accounts Payable (Creditors) -Accounts Receivable (Debtors) | 3 | Final report issued 20.02.23 | |
| Procurement/Contracts | 4 | Deferred to 2023/24 | Audit Cancelled |
| Climate Change | 4 | Final report issued 11.05.23 | |
| Income – Cash & Bank | 4 | Final report issued 14.03.23 | |
| Main Accounting (General Ledger) | 4 | Final report issued 09.03.23 | |
| Capital Accounting and Asset Management | 4 | Final report issued 09.03.23 | |
| Housing Rents | 4 | Draft report issued 03.05.23 | |
| Safeguarding – Follow up | 4 | Final report issued 16.01.23 | Additional audit to plan – a follow up review |
| Follow Up | 1 - 4 | | Progress reports provided to each Standards and Audit Committee. |

KEY:

| To be commenced | Site work commenced | Draft report issued | Final report issued |
|-----------------|---------------------|---------------------|---------------------|
|-----------------|---------------------|---------------------|---------------------|



Priority 1 and 2 Recommendations - Progress update

| Recommendation | Priority | Management Comments | Implementation Timetable | Responsible Officer | Action taken to date (and any extant risk exposure) | Risk Mitigated |
|---|----------|---|-----------------------------|---|---|-------------------|
| Commercial Rents | | | | | | |
| Relevant Financial Vetting information be held on the Concerto Case Management System. | 2 | Agreed | 31/07/23 | Corporate Head of Assets and Regeneration | | |
| Relevant information relating to a vacant property including the date of the most recent inspection be maintained on the Concerto Case Management System. | 2 | Agreed | 31/07/23 | Corporate Head of Assets and Regeneration | | |
| Data Protection | | | | | | |
| Corporate Retention and Disposal Schedule be reviewed at the earliest opportunity to ensure this is accurate and up to date. | 2 | We will commence a project to get all departments to update their relevant entries. | | Information Governance Officer | | |



| HR – Absence Management | | | | | | |
|---|-----------------------|--|---|---|--------|---|
| In all relevant cases as per the Sickness Management Policy the statement of fitness for work be provided | | Managers are regularly chased to provide the fitness for work statements which they receive from employees who are off sick. HR will continue to do so. However, we will send a reminder email out to them on this. | Reminder will be sent out by 15/02/23 | All Managers | | |
| Climate Change | | | | | | |
| Ensure that action plans supporting the Climate Change Strategy address each element of the Climate Change vision / objectives. | | Early work on the development of a Climate Change Action Plan for the Borough is underway with an early briefing being given to Service Chairs on 25 th April, the Climate Change Study part 1 (carbon emissions baseline) due to be finalised in May, and a substantial public consultation which will feed into the development of the Action Plan scheduled to commence on 1 st June. | Final Climate Change Action Plan for the Borough timetabled to be | Georgina Pacey- Planning Policy and Strategy Manager | | |
| (EY: Priority Gradings (1 & 2) | | | | | | |
| 1 URGENT | Fundamen immediate | tal control issue on which action should be t ly. | taken | 2 IMP | ORTANT | Control issue on which action should be taken at the earlies opportunity. |

Risk Mitigation

CLEARED Internal audit work confirms action taken addresses the risk exposure.

ON TARGET Control issue on which action should be taken at the earliest opportunity.

EXPOSED Target date not met & risk exposure still extant



Briefings on developments in Governance, Risk and Control

TIAA produces regular briefing notes to summarise new developments in Governance, Risk, Control and Counter Fraud which may have an impact on our clients. These are shared with clients and made available through our Online Client Portal. A summary list of those CBNs and Fraud Alerts issued in the last three months which may be of relevance to Runnymede BC is given below. Copies of any CBNs are available on request from your local TIAA team.

Summary of recent Client Briefing Notes (CBNs)

| CBN Ref | Subject | Status | Action Required: |
|--------------|---|--------|---|
| CBN 23002 | Government Sets Out Plans to Protect Public Places from Terrorist Attacks | HIGH | Action Required: Organisations should ensure they are aware of the new regulations regarding public safety and to review their existing emergency plans frequently. |